

Annual General Meeting

2011



Information

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MAN SE



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Information

Information on the 131st Annual General Meeting of MAN SE's common and preferred shareholders at 10:00 a.m. on Monday, June 27, 2011, in Munich, Germany at the ICM (Munich International Congress Center on the trade fair grounds (Messegelände) at Am Messesee 6, 81829 Munich, Germany).

If necessary, the Annual General Meeting will be continued at 10:00 a.m. on Tuesday, June 28, 2011, at the same place.

This is a translation of the German original for information purposes only. In the event of discrepancies between the German language version and any translation thereof, the German language version will prevail.

Dear Shareholders and Shareholder Representatives,

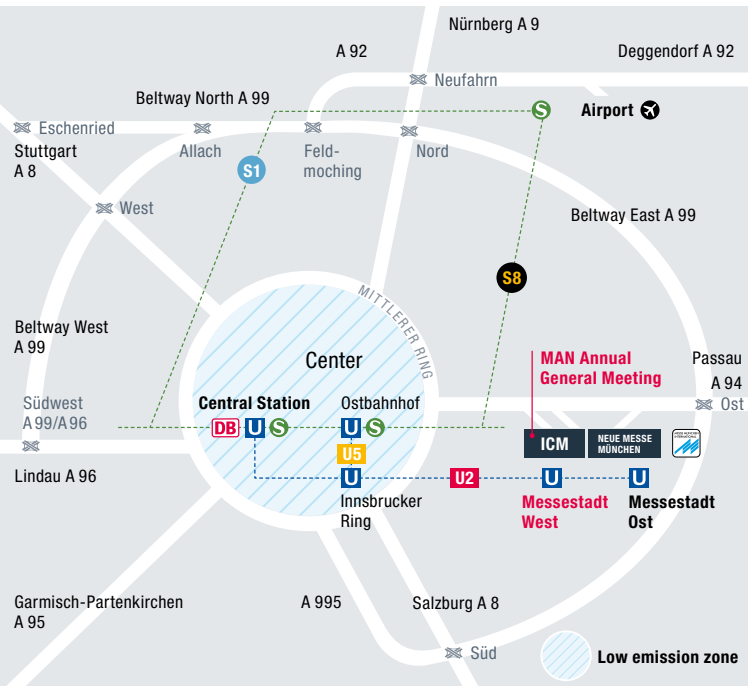
Thank you for your interest in MAN SE's 2011 Annual General Meeting. Please find enclosed your entrance ticket, which allows either you or your authorized representative to attend the Annual General Meeting.

This letter includes important information regarding the organization of the event. To ensure that the Annual General Meeting runs smoothly and that votes are exercised properly, we ask you to note the information that follows.

All explanations concerning representation and use of right to vote on the agenda applies solely to holders of common shares. Common shareholders can also grant Company-designated proxies power of attorney and issue them with instructions in writing (via the postal service or fax) or electronically over the Internet. Both common and preferred shareholders can also confer authority on a third party or evidence such conferred authority electronically over the Internet.

1. Meeting venue

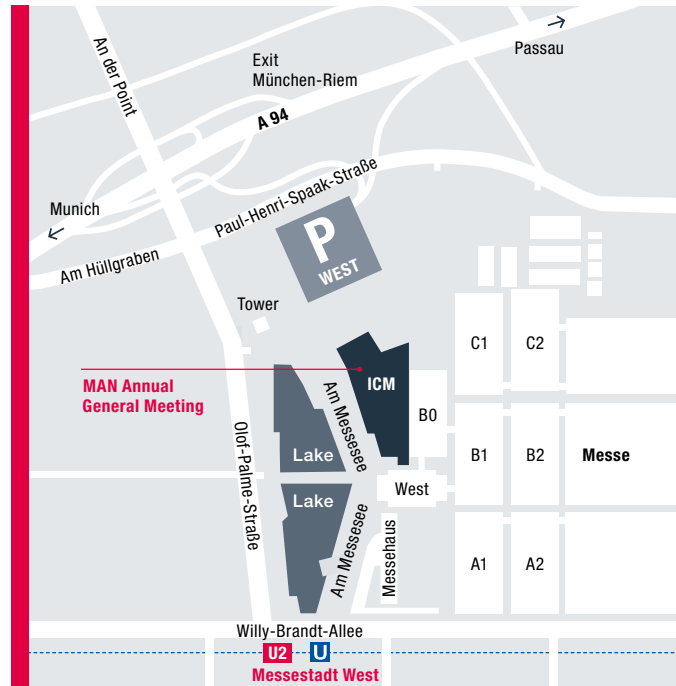
The meeting is to be held at the ICM
(Munich International Congress Center, Messegelände,
Am Messesee 6, 81829 Munich, Germany).



Getting there by public transportation

Take the U2 subway line (towards Messestadt) to Messestadt West station

A ticket for the MVV public transportation services is included with your entrance ticket. It permits free use of the entire Munich public transportation system on the Annual General Meeting days. A copy of the MVV map is included on the back of the ticket.



Getting there by car

Take freeway A 94,
leaving it at the München-Riem exit

Please follow the MAN SE – 2011 AGM signs, which will take you right to the free parking spaces in the multi-storey Parkhaus West parking lot. Tickets for exiting the parking lot can be obtained at the Annual General Meeting information desk in the foyer on the ground floor (in exchange for the ticket drawn when entering the garage). The parking lot is open for up to two hours after the end of the Annual General Meeting.

2. Participation in person

In order to attend the Annual General Meeting and exercise related shareholder rights, an entrance ticket is required. Please request one from your custodian bank as early as possible.

a) Checks upon entry

Common shares (entry for the first time)

Please present the originals of **all** entrance tickets in your possession at the entry desk to be registered. Once checked, the entrance tickets will be retained and exchanged for blocks of voting cards. You can only vote on the agenda items and any other special votes using the cards from the block of voting cards.

Preferred shares (entry for the first time)

Please present the originals of **all** entrance tickets in your possession at the entry desk to be registered. Once checked, the entrance tickets will be retained and exchanged for blocks of function cards.

Continuation of the Annual General Meeting (reentry)

If the Annual General Meeting continues on Tuesday, June 28, 2011, you will have to reregister. To do so, please present the voting card/function card blocks that you received on the first day when registering for the Annual General Meeting at the entry desk.

Miscellaneous

Doors open at 8:30 a.m. Please understand that the security measures taken are in your interest. Please refrain from bringing food and dangerous items with you as we will have to confiscate these and keep them for the duration of the Annual General Meeting.

b) Debate and requests to speak

The meeting will be conducted in German. Only shareholders or their proxies are permitted to speak. Please register any oral contributions by presenting the voting card/function card block or a participation card at the desk foreseen for this in the conference hall. Registered speakers will be called upon by the chair of the meeting.

Please understand that no confirmation for a specific speaking time or sequence of speakers can be made. To ensure that the Annual General Meeting runs properly and efficiently, speakers are requested to limit their comments and questions to a short timeframe. The chair of the meeting reserves the right to limit the time spent speaking and posing questions.

c) Voting

Only common shares carry the right to vote on agenda items. The chair of the meeting will fully explain the voting procedure before voting commences. Unless the chair of the meeting orders otherwise, the subtraction procedure shall be used to determine the results of voting. This means that only abstentions and votes against the Management proposal are counted. The votes of all other common shares represented are considered votes in favor of the Management proposals in such cases.

To vote, please use the cards from the voting card block that was provided to you in exchange for your entrance ticket. The chair of the meeting will always specify which voting card to use. If you wish to submit voting cards to exercise your right to vote on the agenda items, we request that you make your decision clear by crossing the box adjacent to the respective agenda item on the relevant voting card. Please use only the pen given to you with the block of voting cards. Red pens may not be used under any circumstances.

The voting cards are part of the block of voting cards. To ensure that the voting process is executed correctly, voting cards must be handled with care. They must not be damaged and the printed boxes must be crossed clearly and legibly in order to cast your vote. Void votes cast on the individual agenda items will be considered abstentions.

Once the chair of the meeting has opened the vote, we will ask you to raise your hand. Our voting assistants will come to you and collect your voting cards.

All votes will be combined into one procedure, i.e. the voting cards with the respective votes will be collected and analyzed in one go. Any deviations from this will be announced by the chair of the meeting. A notary will monitor the voting to ensure that it is conducted properly.

Votes may only be cast in the conference hall (Hall 14/Floor 1). Please ensure that you are in the hall on time. Please also note any additional explanations by the chair concerning Annual General Meeting proceedings or votes during the meeting.

The results of the voting will be published after the Annual General Meeting on our website at www.man.eu/agm.

d) Confirmation of participation

The back of the voting card/function card block can be used as confirmation of participation at the Annual General Meeting. If you leave the Annual General Meeting before it ends, please separate the confirmation of participation.

e) List of participants

The two terminals with the list of participants are located next to the left entrance to the conference hall (Hall 14/Floor 1). The names and shareholdings of shareholders or their proxies who attend the Annual General Meeting will appear in the list of participants. It can be consulted electronically by the shareholders and their representatives after the chair of the meeting has announced how much of the share capital is represented at the Annual General Meeting by presenting the voting card/function card block or a participation card. The list of participants is updated on a regular basis until the end of the Annual General Meeting.

f) Miscellaneous

The use of any recording devices (audio or video) is not permitted. Cellular telephones or similar devices may not be used in the conference hall (Hall 14/Floor 1) either.

Smoking is not permitted on ICM (Munich International Congress Center) premises. A designated smoking area can be found within the attendance area in the open space before the foyer/ground floor.

The cloakroom is on the mezzanine floor.

Wireless headsets for simultaneous interpreting of oral contributions can be obtained next to the left entrance to the conference hall (Hall 14/Floor 1). Please return the headsets to the information desk or to our assistants at the entry and exit desks after use. Signals can only be received in the conference hall.

Please do not take any food or drink into the conference hall (Hall 14/Floor 1).

Please bear in mind that due to fire safety regulations, wheelchair users may only access the upper floor if they are accompanied.

3. Representation by proxies designated by MAN SE

We also offer common shareholders the option of conferring authority upon the Company-designated proxies and issuing them with instructions. We have named two individuals (Horst Grögler and Dr. Hendrik Höhfeld), both employees of MAN SE, to act as proxies, each of whom has the authority to delegate their authority to another person. Your authority only authorizes these proxies to vote on your behalf after being issued with specific instructions for the individual items on the agenda. The proxies must vote as you instruct.

Our Company-designated proxies cannot represent your voting right if you have not issued instructions for any item on the agenda, even if you have conferred authority upon them. Missing or ambiguous instructions for individual agenda items will be considered as abstentions. Personal registration by the shareholder or an authorized third party at the entry/exit desks is considered revocation of the authority previously conferred upon the Company-designated proxies and of the and instructions previously issued to them. If more than one person is authorized, the Company may disallow one or more of them. If you use a Company-designated proxy, you can only participate in votes on the agenda items announced. Please read the detailed legal information under section 10.

a) Conferring authority and issuing instructions in writing by mail or fax

Using the proxy form printed on the front of the entrance ticket, you can authorize these proxies to vote according to your instructions.

Please issue instructions for all of the items on the agenda to be voted on. Your instructions refer to the respective resolution proposed by the Management. E.g. by marking the “For” box, you are agreeing with the resolution proposed by the Management. If no instructions have been issued for individual items on the agenda or instructions are unclear, the proxies will abstain from voting.

Please complete the legally binding proxy form and send it back signed or with the declaration conferring authority otherwise made as defined by section 126b of the BGB and return it in the enclosed postage-paid envelope or fax the front page of it to the following address/fax number by June 24, 2011 (receipt by mail) at the latest:

MAN SE
c/o Computershare HV-Services AG
Prannerstraße 8
80333 Munich
Germany
Fax: +49. 89. 30903-74675

b) Conferring authority and issuing instructions electronically over the Internet

You can confer authority and issue instructions using our Internet-supported proxy system. Authority should be conferred and instructions issued as early as possible, but this must be completed by the time the chair of the meeting announces the end of the general debate at the latest.

More information on accessing and using the Internet-supported proxy system and issuing instructions can be found under section 5 and in the legal information under section 10.

4. Representation by an authorized third party

If you do not wish to participate in the Annual General Meeting in person, you can have your voting rights exercised by other proxies, e.g. a bank, a shareholders' association, or another third party. Even in these cases, shareholders must have registered and provided proof of ownership as of the record date by the deadlines.

Conferment and revocation of authority, and evidence of such authority to MAN SE must be made in text form (as defined by section 126b of the Bürgerliches Gesetzbuch [BGB – German Civil Code]) if either a bank or a shareholders' association, or any person or institution treated as such in accordance with section 135 (8) and (10) of the AktG, is appointed as a proxy.

Distinctions generally need to be observed when authorizing banks, shareholders' associations, or any persons or institutions treated as such in accordance with section 135 (8) and (10) of the AktG. Shareholders who wish to authorize a bank, a shareholders' association, or any persons or institutions treated as such in accordance with section 135 (8) and (10) of the AktG, are asked to obtain information on any distinctions in conferment of authority from the proxies to be appointed in the respective case and to coordinate with them.

If more than one person is authorized, the Company may disallow one or more of them.

The information under section 2 for participating in person also applies to the participation of your proxy.

Without prejudice to other legally permissible forms of conferring authority, any other third party may be authorized in the following ways in particular:

a) Ordering an entrance ticket for the representative

As a rule, shareholders can have an entrance ticket issued directly in the representative's name using an order form available from their custodian bank. Please note that only the representative is registered with MAN SE in such cases.

b) Conferring authority using the entrance ticket

You can also use the proxy form that we provide on the back of the entrance tickets. The proxy form also provides for subdelegation.

Please also consult your representative to check whether he/she is actually prepared to represent you. Then give him/her the entrance ticket with the proxy form filled in and signed.

c) Authorization electronically over the Internet

Using the Internet-supported proxy system, you can authorize a third party to attend the Annual General Meeting and exercise shareholder rights or evidence such authority. Authority should be conferred or evidenced as early as possible. However, third-party authority can still be conferred and evidenced over the Internet until the end of the Annual General Meeting and, if conferred via the Internet, also revoked. Authority can no longer be conferred electronically, and nor can instructions be issued, after attendance in person.

Please also consult your representative to check whether he/she is actually prepared to represent you and give the entrance ticket to him/her.

More "information on accessing and using the Internet-supported proxy system" can be found under section 5.

5. Information on accessing and using the Internet-supported proxy system

a) System requirements

The Internet-supported proxy system has been optimized for Microsoft Internet Explorer version 6.0 or higher including all the security updates. The system is easy to use and is essentially self-explanatory.

The Internet-supported proxy voting system will open in a separate window. If this does not happen, please ensure that any pop-up blocker in your browser grants access. Furthermore, your browser's security and data protection settings must allow the program to run without interruption. In particular, availability when using tablet PCs, smartphones, or similar mobile devices may not be possible or may be restricted in some circumstances due to device-specific features.

b) Access

You can access the Internet-supported proxy system from our Company website at www.man.eu/agm by clicking on Internet-supported proxy system in the menu. Clicking on "Login" will take you to the right page.

c) Evidence of authority

Please enter the six-digit number exactly as it appears on your entrance ticket (omitting the space after the fifth digit) in the appropriate field ("Entrance card no.") on the Internet-supported proxy system's registration page. Then enter the eight-digit alphanumeric "Internet access code" (which is also printed on your entrance ticket) in the space below.

Clicking "Register" will take you to the page with the legal notice. Read the legal notice first (particularly the disclaimers included in it) and confirm your acceptance by clicking "I have read and accepted this legal notice and the disclaimer".

Once you have clicked the "Next" button, you will be able to choose the type of authority.

d) Choosing the type of authority

On this page, you can choose the type of authority you require using the "Issue/evidence power of attorney to a third party" button or – if you are a common shareholder – the "Issue power of attorney and voting instructions to the proxies" button.

e) Steps to authorize a third party

Once you have entered the full name and place of residence of the person you wish to authorize in the spaces provided, continue by clicking on the "Issue power of attorney" button. Confirmation of authority will now appear. You can print this out for your records. By clicking "Logout" you will exit the Internet-supported proxy system.

If you are in possession of more than one entrance ticket for which you wish to confer authority over the Internet, you will have to reenter the proxy system for each card.

Authority can be conferred upon a third party, evidenced, and revoked until the end of the Annual General Meeting.

We do not inform any third parties that you have authorized about the authority.

f) Steps to authorize and issue instructions to proxies

This page allows you to confer authority and issue instructions. E.g. by marking the "For" box, you are agreeing with the respective resolution. By marking the "Against" box, you are rejecting the respective resolution proposed by the Management in each case. If you wish to abstain from voting, please mark the "Abstain" box.

If you agree to all the resolutions proposed by the Management by clicking the "Yes, as proposed by the Management" button, you

will be immediately directed to the next page. If you issue individual instructions for each agenda item, you can continue to the next page by clicking "Next" after issuing all your instructions.

You will then see a summary of your instructions. By clicking on "Change instructions" you can make any changes necessary on the previous page. Otherwise click the "Send power of attorney and instructions" button, which will take you to a confirmation of the instructions that you can print for your records. By clicking "Logout" you will exit the Internet-supported proxy system.

If you are in possession of more than one entrance ticket for which you wish to confer authority and issue instructions over the Internet, you will have to reenter the proxy system for each card.

Authority, evidence of authority, and instructions can still be conferred, issued, revoked, and changed over the Internet during the Annual General Meeting. However, all such Internet transactions relating to authority and instructions for Company-designated proxies must be completed by the time the chair of the meeting announces the end of the general debate at the latest.

g) Revoking/changing authority and instructions issued electronically

You can revoke authority issued electronically over the Internet in the same way or change instructions to proxies. Revocation of authority and changes to instructions for the proxies must be completed at the latest by the time the chair of the meeting announces the end of the general debate on the day of the Annual General Meeting itself. Authority conferred on a third party may be changed or revoked until the end of the Annual General Meeting.

You can access the proxy system again by first entering the six-digit number on your entrance ticket (omitting the space after the fifth digit) and the Internet access code.

6. Continuation of the Annual General Meeting

a) Information

As soon as it is determined on the first day of the Annual General Meeting whether the Annual General Meeting will end on Monday, June 27, 2011, or whether it will continue on Tuesday, June 28, 2011, we will publish a notice to this effect on our website at www.man.eu/agm. You will also be able to obtain information from this point onward from an automatic recorded message free of charge by phoning 00800 1758 2011.* Rates for calls from cellular telephones or from abroad may vary.

b) Changing the person participating

Your shareholder rights can be represented by different people on both days. Please ensure that any third parties you authorize can evidence that they have valid authority. We provide a proxy form allowing you to do this on the reentry card in the voting card/function card block.

c) Internet-supported proxy system

If the Annual General Meeting continues on Tuesday, June 28, 2011 you are, of course, still able to confer authority and issue instructions electronically on the second Annual General Meeting day.

* (Only possible for calls from the following countries: the Benelux countries, Germany, France, UK, Austria, Sweden, and Switzerland)

7. Leaving the Annual General Meeting before it ends

If you wish to leave the conference hall before the end of the Annual General Meeting, either temporarily or permanently, we request that you present or return all of the voting card/function card blocks in your possession at the entry/exit desk so that we can update our attendance lists.

Before leaving the Annual General Meeting permanently, you may transfer your voting rights to another meeting participant or request that one of our Company-designated proxies represents your voting rights.

a) Conferring authority to another meeting participant

If you wish to appoint another meeting participant to represent your shareholder rights, please fill in the relevant proxy form in your voting card/function card block. Only after you have completed, signed and removed the proxy card from the block can you give your block to the participant representing you. Before doing so, remove the confirmation of participation and retain it for your own records. The proxy form must then be handed in at the entry/exit desk.

b) Authorizing a Company-designated proxy

Authority and instructions can be conferred upon and issued to our Company-designated proxies until the chair of the meeting announces the end of the general debate at the entry/exit desks using the proxy and voting instructions card in the voting card block. Please return all voting card blocks with your completed and signed power of attorney and voting instruction cards at the entry/exit desks. In this case, you must issue instructions on the proxy card for each individual agenda item to instruct your proxy on how to exercise your voting right(s). If you do not issue instructions for a specific agenda item, or if your instructions for a specific item are unclear, proxies will abstain from voting on your behalf for this item.

8. Broadcast of the Annual General Meeting on the Internet

All shareholders and the interested public can follow the entire Annual General Meeting live on our website at www.man.eu/agm by clicking on the “Live broadcast” menu on Monday, June 27, 2011, and – if the Annual General Meeting continues the next day – on Tuesday, June 28, 2011, in each case from 10:00 a.m., on the order of the chair of the meeting. Clicking on “Webcast” will open a new window in which the broadcast is launched.

Recordings of the opening of the Annual General Meeting by the chair and the CEO’s speech will also be available on our website for a year after the Annual General Meeting.

No requests to speak or questions can be accepted from shareholders on our website.

Broadcast of the Annual General Meeting has been optimized for Windows Media Player (version 9 upward), as well as Flash Player (version 8 upward).

The live broadcast will open in a separate window. If this does not happen, please ensure that any popup blocker in your browser grants access. Furthermore, your browser’s security and data protection settings must allow the program to run without interruption. The use of smartphones or similar mobile devices is not possible.

9. More information

a) Countermotions and nominations from shareholders

Motions from shareholders that have to be published (countermotions) for our Annual General Meeting's agenda and nominations that have been received by us within the stipulated period can be consulted on our website at www.man.eu/agm. Countermotions and nominations are only effective – regardless of whether they were disclosed beforehand – if they are made verbally during the Annual General Meeting. If you wish to support one of the countermotions or nominations announced, vote "Against" for the agenda items to which these countermotions or nominations refer.

b) Documents to be made available for consultation

Documents that are to be made available for consultation in connection with the Annual General Meeting are published on our website at www.man.eu/agm and can be consulted during the Annual General Meeting at the desk foreseen for registering oral contributions.

10. Additional legal information, disclaimer, data protection

a) Authorizing a Company-designated proxy

The entrance ticket still allows you to attend the Annual General Meeting personally, even after authorizing a Company-designated proxy (in writing, by fax, or electronically over the Internet). Personal registration by the shareholder or an authorized third party at the entry/exit desks in the ICM (Munich International Congress Center) for the Annual General Meeting on Monday, June 27, 2011, and/or – if the Annual General Meeting continues the next day – on Tuesday, June 28, 2011, is considered revocation of the authority previously conferred upon and instructions previously issued to the Company-designated proxies (in writing, by fax, or electronically over the Internet). This does not apply to written authority conferred upon and written instructions issued to the proxies at the Annual General Meeting. If you or your designated proxy leave the Annual General Meeting after personally registering, you can then no longer confer authority or issue instructions electronically. This also applies if the Annual General Meeting continues on Tuesday, June 28, 2011 and means that you will no longer be able to personally attend on Tuesday, June 28, 2011, after attending on Monday, June 27, 2011.

If you have conferred authority upon the Company-designated proxies and issued them with instructions both in writing and electronically over the Internet, we only consider the instructions with the authority conferred in writing to be binding, regardless of the date of receipt.

Our Company-designated proxies cannot represent your voting right if you have not issued instructions for any item on the agenda, even if you have conferred authority upon them. Missing or ambiguous instructions for individual agenda items will be considered as abstentions.

If you are represented by Company-designated proxies, you will not be able to participate in voting on any motions related to the procedure for conducting the Annual General Meeting, on any

countermotions put forward before or during the Annual General Meeting, or on any other motions not published prior to the Annual General Meeting. In such cases, your proxies will abstain from voting. If a motion concerning the approval of individual Executive Board or Supervisory Board members' actions is successfully brought, the proxies will vote on all individual persons as a whole in accordance with your instructions for this agenda item.

Our Company-designated proxies only accept instructions on the agenda items printed on the entrance ticket or the proxy and voting instructions card concerning the desired voting requests. Any individual instructions or instructions that differ from this or other motions of any kind will not be accepted.

Proxies can neither be authorized in writing nor electronically over the Internet to pose questions or to bring motions at the Annual General Meeting.

If you have authorized a Company-designated proxy in writing, by fax, or electronically over the Internet – and neither you nor a proxy who you have designated personally attends the Annual General Meeting – their name will be included in the list of participants at the Annual General Meeting. Your name will not be disclosed.

Please bear in mind that mail delivery times are out of our control.

b) Authorizing a third party

The information in the Invitation and the information under sections 4, 5 e) and 5 g), 7 and 10c), 10d), and 10e) apply to authorizing a third party.

Personal attendance by the shareholder or a third party authorized in writing at the Annual General Meeting on Monday, June 27, 2011, and/or – if the Annual General Meeting continues the following day – on Tuesday, June 28, 2011, is automatically considered revocation of third party authority conferred electronically.

c) Use of the Internet to confer authority

Upon receipt of your entrance ticket, please ensure that the contents of the envelope are not damaged. If you suspect any abuse of the online service, please have us delete any powers of attorney and voting instructions already issued by e-mailing us at hv@man.eu. You will then be informed by e-mail and can reregister with the system and reconfer authority and reissue any instructions, authorize a third party or evidence such authority.

Due to system constraints, a proxy issued via the Internet is only valid if you have issued instructions for all agenda items.

If you close the Internet dialog or end it with “Cancel” or “Log out” before you have sent evidence of authority and/or voting instructions, the information you have entered will not be saved.

Authority, evidence of authority, and instructions can still be conferred, issued, revoked, and changed over the Internet until the chair of the meeting announces the end of the general debate. However, all such Internet transactions relating to Company-designated proxies must be completed by the time the end of the general debate is announced by the chair of the meeting at the very latest. Authority can be conferred upon a third party, evidenced, and revoked until the end of the Annual General Meeting.

d) Disclaimer for the Internet website

Both the stability and availability of the Company's Annual General Meeting pages and the Internet-supported proxy and proxy/instruction system for the MAN SE Annual General Meeting, as well as Internet broadcast may be subject to fluctuations and interference by current technological standards. They have been optimized for Microsoft Internet Explorer version 6.0 or higher including all the security updates. In particular, availability when using tablet PCs, smartphones, or similar mobile devices may not be possible or may be restricted in some circumstances due to device-specific features. Neither MAN SE nor the proxies you authorize are able

to influence the availability, correct functioning, stability, or reliability of the telecommunications network or any third-party Internet services used.

If – despite all security precautions taken – it is found that data stored to facilitate Internet voting (which is handled in accordance with the German Data Protection Act) has been subject to unauthorized third-party manipulation, we reserve the right to suspend or prematurely terminate use of the system without prior notice. In this case, account will only be taken of proxies and instructions issued via the Internet for which all possibility of manipulation can be ruled out.

We shall not undertake any guarantee or accept any liability for the correct functioning, availability, stability, or reliability of the Internet-supported proxy and instruction system, or for access to this system, including any Internet services used or third-party elements in the network. Nor shall we accept any responsibility for errors or defects in any hardware or software used to exercise voting rights via the Internet, including hardware and software belonging to the service providers used (Computershare HV-Services AG, PEITCo – Peter Embacher, Thomson Reuters (Markets) Deutschland GmbH, Virtual Identity AG, IBM Deutschland GmbH, and T-Systems International GmbH), except in cases of intent or gross negligence.

e) Data protection

If you register for the Annual General Meeting or confer authority to exercise your voting right, we collect personal data about you and/or your proxy (e.g. name, place of residence, number of shares and class of shares). We only use this data for the purpose of holding the Annual General Meeting and to comply with the evidence required under German stock market law. Other MAN SE shareholders may also consult the data within the scope of legal obligations to furnish information. If you have any questions about data protection, please contact the data protection officer at

MAN SE, Ungererstraße 69, 80805 Munich, Germany. MAN SE is the responsible party within the meaning of the *Bundesdatenschutzgesetz* (BDSG – German Data Protection Act).

Yours sincerely,

MAN SE
The Executive Board

MAN SE

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80805 Munich

Germany

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www.man.eu/agm